



UNIVERSITY OF CAMBRIDGE INTERNATIONAL EXAMINATIONS  
International General Certificate of Secondary Education

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**BUSINESS STUDIES**

**0450/21**

Paper 2

**October/November 2011**

INSERT

**1 hour 45 minutes**

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**READ THESE INSTRUCTIONS FIRST**

This Insert contains the case study material.  
Anything the candidate writes on this Insert will not be marked.

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This document consists of **3** printed pages and **1** blank page.



## Everyday Suits

Simon owns a business called Everyday Suits. It is a private limited company. The business makes suits for men using batch production. The production workers are paid an hourly wage. They have no fringe benefits, as Simon believes the workers should be happy that they have a job. Simon employs 100 production workers who work on the production of suits. He has 5 employees who help him in the office. There is only one manager who is responsible for Finance. Simon carries out all the other management functions for the business.

The business has grown quickly and profits have also increased rapidly over the last two years. To finance the rapid growth of the business Simon has taken out a large bank loan for \$15000 which is being repaid over 5 years.

Simon wants to continue to expand the business. He wants to increase the range of suits to add to his current range of medium priced suits. There is a lot of competition for medium priced suits and this market segment is not growing. He has identified two other market segments for suits, both of which have increasing demand. However, he is unsure which market segment option to choose.

### Option 1:

Start selling expensive suits that are hand made and of high quality material. These suits would be made to measure for each customer and individually designed. The market for these suits is a niche market. He would need to employ more skilled workers.

### Option 2:

Start selling low priced suits to the mass market. However, to enter this market Simon will need to invest in machinery to produce suits on a large scale. He could gain from economies of scale which would be an advantage.

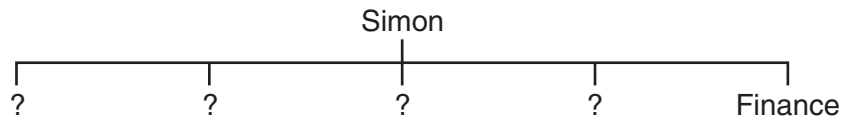
## Appendix 1

Balance Sheet for Everyday Suits at 31st August 2011 in \$

	2011	2010
<b>Fixed Assets</b>		
Equipment	20000	20000
<b>Current Assets</b>		
Stock	10000	5000
Debtors	30000	10000
Cash at Bank	0	5000
Total	40000	20000
<b>Current Liabilities</b>		
Creditors	10000	20000
Overdraft	20000	0
Total	30000	20000
<b>Working capital</b>	10000	0
<b>Net Assets employed</b>	30000	20000
<b>Financed by:</b>		
Share capital	10000	10000
Profit and loss reserves	5000	10000
Bank loan	15000	0
Capital employed	30000	20000

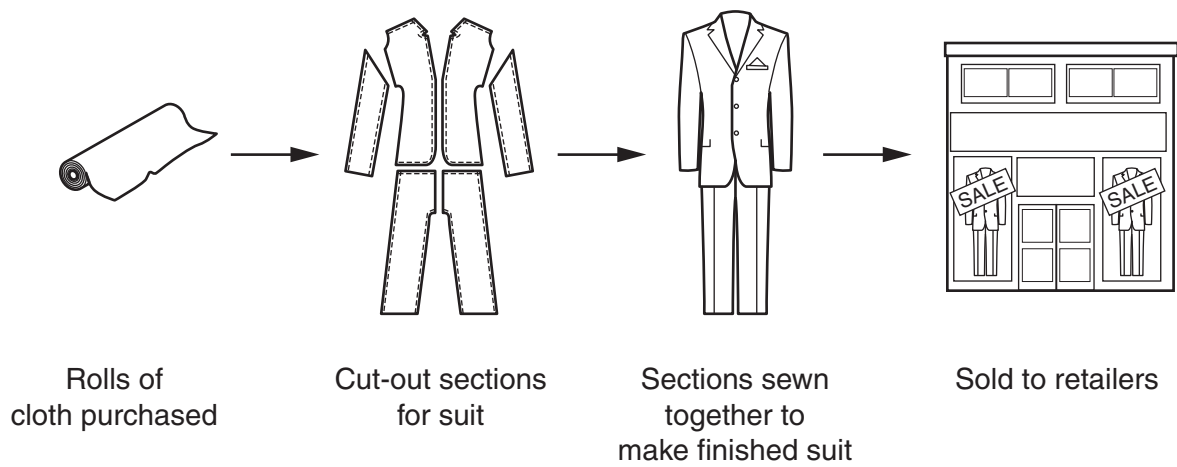
**Appendix 2**

Proposed Organisation Chart for Everyday Suits



**Appendix 3**

Added value for Everyday Suits



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