

Cambridge International Examinations Cambridge International General Certificate of Secondary Education

BUSINESS STUDIES

0450/12 October/November 2016

Paper 1 Short Answer/Structured Response MARK SCHEME Maximum Mark: 80

Published

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This document consists of **12** printed pages.

CAMBRIDGE International Examinations

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Question	Answer	Marks
1(a)	What is meant by 'opportunity cost'? Clear understanding [2], e.g. next best alternative forgone OR next best alternative given up (by choosing another item) [2] Some understanding [1], e.g. what had to give up OR option not chosen	2
1(b)	Identify two possible external benefits that might result from the new factory. Application [2 × 1] award one mark per benefit Points might include: Jobs created/lower unemployment More choice of chemicals for farmers higher amount of food possible Infrastructure/more roads Increase orders for suppliers Help attract other (chemical) businesses to area Taxes paid to government Increase skills of local people/training Reduce imports/could increase exports Assist economic growth Bring new technology into country	2

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Question	Answer	Marks
1(c)	Identify and explain two advantages to APQ of being a multinational company. Knowledge [2 × 1] – award 1 mark for each relevant advantage Application [2 × 1] – award 1 mark for each explanation in context Relevant points might include: • Access to new market/increase sales/market share [k] as people need food [app] • Reduce production costs, e.g. lower labour costs OR lower health and safety costs OR land costs [k] as X is a developing country [app]; • Spread risk [k] when selling chemicals [app] • Easier access to raw materials [k] for all its factories [app] • Avoid barriers to trade [k] • Reduce transport costs (as can produce goods nearer market) • Economies of scale, e.g. purchasing, finance [k] (only once) • Reduce tax liability/take advantage of favourable tax laws • Access government grants [k]	4
1(d)	Identify two stakeholder groups of APQ. Explain how APQ could act in an ethical way with each stakeholder group. Knowledge [2 × 1] – award 1 mark for each relevant stakeholder Application [2 × 1] – award 1 mark if relevant reference made to this business Analysis [2 × 1] – award 1 mark for each relevant explanation Relevant points might include: • Employees/management [k] if set up in developing country [app] should pay fair wages [an] or offer good conditions [an] • Suppliers [k] pay fair price/pay on time [an] for the chemicals [app] • Community [k] • Pressure groups [k] by trying to prevent pollution/environmental damage [an] caused by factory [app] • Government [k] if borrow \$100 m [app] • Owners/shareholders [k] as public limited company [app] • Customers [k] do not exploit them by charging high prices [an] to farmers [app]	6

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Question	Answer	Marks
1(e)	 Explain two possible sources of finance that APQ could use. Recommend which source of finance APQ should use for the new factory. Justify your answer. Knowledge [1] – award up to 1 mark for identification of relevant method(s) Application [1] – award 1 mark if relevant reference made to this business Analysis [2] – award up to 2 marks for relevant development of point (s) Evaluation [2] – justified decision made as to which source of finance APQ should use Relevant points might include: Retained Profits [k] so no need to repay [an] so keeps costs lower [an] Bank loan [k] as interest rates low [app] but it will increase level of debt [an] OR as multinational [app] banks more likely to lend at lower rates of interest [an] Government grant/subsidy [k] as helping country develop [app] so may be willing to provide finance [an] mortgage [k] as cost \$100 m [app] so have time to make repayments [an] Leasing [k] so no large payment at the start [an] Share issue [k] as it is a public limited company [app] Debentures [k] Sale of unused non-current assets [k] 	6

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Question	Answer	Marks
2(a)	What is meant by 'marketing strategy'? Clear understanding [2]: plan to combine the right combination of the 4 elements of the marketing mix to achieve a particular market objective OR Put together the right mix of the 4Ps to increase sales [2] OR A plan for promoting goods to enter a new market [2] Some understanding [1], e.g. how to combine the 4P's OR how to promote a product OR a plan for marketing OR how to increase sales	2
2(b)	What is meant by 'penetration pricing'? Clear understanding [2]: price is set lower than competitor's prices [1] in order to be able to enter a new market/launch a new product [+1] Some understanding [1], e.g. set low prices	2
2(c)	Identify and explain two possible advantages to \$LAND of advertising. Knowledge [2 × 1] – award 1 mark for each relevant advantage Application [2 × 1] – award 1 mark for each explanation in context Relevant points might include: Persuade/attract customers OR increase revenue/sales [k] to buy more food [app] Build brand loyalty/good image [k] so keep buying from its shops [app] Inform/raise awareness/become well known [k] for its toys [app] Maintain market share/remain competitive [k] as in recession [app] Remind existing customers [k] as sell such a wide range [app] Able to target different customers/new market segment [k]	4

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Question	Answer	Marks
2(d)	Identify and explain <u>one</u> advantage and <u>one</u> disadvantage to \$LAND of buying direct from manufacturers. Knowledge $[2 \times 1]$ – award 1 mark for a relevant advantage and 1 mark for relevant disadvantage Application $[2 \times 1]$ – award 1 mark if relevant reference made to this business Analysis $[2 \times 1]$ – award 1 mark for each relevant explanation Relevant points might include:	6
	 Advantages: Purchasing economies of scale/discounts for bulk buying [k] as buy for all its shops [app] leading to lower average/unit costs [an] Quicker access to products [k] so can offer new products before rivals [an] leading to higher sales of toys [app] OR which is important for food [app] to reduce wastage/increase shelf life [an] Build relationship with supplier [k] may give preferential delivery times [an] Offer technical support [k] Develop products specifically for business [k] Cut out wholesaler profit [k] Manufacturer may pay for some of the advertising [k] 	
	 Disadvantages: More paperwork [k] as have a wide range of products [app] which takes more time to complete [an] Have to recruit more people [k] Extra storage space needed/must purchase minimum quantity [k] increasing storage costs [an] Risk of wastage [k] 	

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Question	Answer	Marks
2(e)	 Do you think that \$LAND will be successful in other countries? Justify your answer. Knowledge [1] – award up to 1 mark for identification of relevant points Application [1] – award 1 mark if relevant reference made to this business Analysis [2] – award up to 2 marks for relevant development of point (s) Evaluation [2] – justified decision made as to whether \$Land will be successful in other countries Relevant points might include: Different countries have different tastes [k] so might not like the toys [app] leading to fewer sales [an] High set up costs [k] as need to open shops [app] Competition/need to attract customers [k] as customers might be loyal to other companies [an] Legal/regulations [k] might not be able to sell some of its foods [app] Strategy has worked in country B [k] as profits increased [app] Different economic environment [k] as country B is in recession [app] so customers might not want cheaper products [an] Communication/language problems [k] 	6

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Question	Answer	Marks
3(a)	What is meant by 'job production'? Clear understanding [2]: where a single product is made at a time OR makes one product from start to finish (before starting the next one) OR produce a personalized product individually [2]	2
	Some understanding [1]: e.g. identifies one distinctive feature of job such as products are made to the specific customer design; often labour-intensive; highly skilled workers; high quality, single product, flexible	
3(b)	What is meant by 'quality control'? Clear understanding [2]: checking that a product meets the required standard OR checking of goods <u>at the end</u> of the production process [2] OR Checking the standard of goods through inspection [2] OR process of reviewing accuracy of work bought in or completed [2] Some understanding [1]: e.g. checking the work	2
3(c)	 Identify and explain two possible communication barriers for TKF. Knowledge [2 × 1] – award 1 mark for each relevant barrier Application [2 × 1] – award 1 mark for each relevant explanation in context Relevant points might include: Problems with medium, e.g. inappropriate medium used [k] as workers might not always have access to emails [app] Problems with sender, e.g. language problems/jargon [k] so workers don't understand terms used by the manager [app] Overload of information [k] which confuses production workers [app] Problems with receiver, e.g. workers do not read messages [k] as three workers are part-time [app] OR customers do not read letters [k] so don't know about its furniture [app] Technical issues, e.g. no internet connection [k] without electricity cannot send emails [app] No opportunity for feedback [k] Wide span of control [k[as manager responsible for eight [app] Wrong message sent [k] 	4

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Question	Answer	Marks
3(d)	Identify and explain two ways in which good internal communication can help TKF be more efficient. Knowledge [2 × 1] – award 1 mark for each relevant way Application [2 × 1] – award 1 mark if relevant reference made to this business Analysis [2 × 1] – award 1 mark for each relevant explanation Relevant points might include: • Clearer instruction/prevent misunderstandings/fewer mistakes [k] prevents need for rework/reduces waste [an] • Increase production/speed up work [k] for furniture orders [app] • Faster decision making/problem solving [k] • Employees aware of objectives [k] so its eight production workers [app] can/might work faster [an] • Better co-ordination between departments [k] if only order wood needed [app] reducing costs of storage [an] • Reduce barriers to communication [k] • Improve relations between employer and employees/better management/improve motivation [k]	6
3(e)	 Do you think the manager is right to be worried about TKF's cash flow position? Justify your answer. Knowledge [1] – award up to 1 mark for identification of relevant points Application [1] – award 1 mark if relevant reference made to this business Analysis [2] – award up to 2 marks for relevant development of point (s) Evaluation [2] – justified decision made as to whether TKF is right to be worried about its cash flow position Relevant points might include: Closing balance is positive for two of the three months [k] so can meet all expenditure/bills [an] Cannot cover outflows in January [k] as net cash flow is (5)/opening balance only three [app] so might damage relationship with suppliers of not able to pay [an] Inflows vary per month [k] so no guarantee have money to pay costs [an] so suppliers might be reluctant to supply wood [app] so cannot meet all its orders [an] Cash inflow decreases in January [k] by 15 [app + an] Cannot predict/rely on regular orders [k] using job production [app] May be a temporary problem [k] as only have three months data 	6

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Question	Answer	Marks
4(a)	Identify two ways to measure the size of a business. Knowledge [2 × 1] award one mark per way Points might include: • Sales value OR value of output OR revenue, • Market share • Capital employed/value of balance sheet • Number of employees	2
4(b)	Calculate the percentage (%) of businesses in country R which are partnerships. Good application [2] 10% Some application [1], e.g. number of partnerships/total number of businesses OR 0.5m/5m	2
4(c)	Identify and explain two advantages to Moeen and Ali of forming a private limited company. Knowledge [2 × 1] – award 1 mark for each relevant advantage Application [2 × 1] – award 1 mark for each explanation in context Relevant points might include: • Access to more capital [k] which could help increase their budget/so can afford to create luxury image [app] • Benefit from limited liability [k] if new business fails [app] • Continuity of existence [k] if anything happens to one of them will not have to close hotel [app] • Separate legal identity [k] • Control over who buys shares [k]	4

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Question	Answer	Marks
4(d)	Identify and explain two factors that might influence Ali's choice of location. Knowledge [2 × 1] – award 1 mark for each relevant factor Application [2 × 1] – award 1 mark if relevant reference made to this business Analysis [2 × 1] – award 1 mark for each relevant explanation Relevant points might include: • Competition [k] from other hotels [app] so might not gain as many customers [an] • Cost of land [k] as has to be city centre [app] which is likely to be more expensive [an] • Availability of suitable land [k] as need a large space [an] OR available space for parking [k] for guests [app] • Close to customers/level of demand [k] • Infrastructure, e.g. water, electricity, internet OR transport links [k] so employees/customers can get there without any difficulty [an] • Image/environment [k] the wrong site might not suggest luxury [app] making it difficult to attract customers [an] • Government regulations [k] could stop them from opening in some locations [an] • Access to suitable employees [k] as need full/part-time [app] to provide customers the right level of service [an] • Close to suppliers [k]	6

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Question	Answer	Marks
4(e)	Do you think it would be better for the business to use full-time or part-time employees? Justify your answer. Knowledge [1] – award up to 1 mark for identification of relevant points Application [1] – award 1 mark if relevant reference made to this business Analysis [2] – award up to 2 marks for relevant development of point (s) Evaluation [2] – justified decision made as to whether it would be better for the business to use full-time or part-time employees.	6
	 Relevant points might include: <u>Part-time:</u> More flexible hours [k] as it is a hotel [app] need staff all the time [an] Easier to ask workers to work at busy times [k] if more guests [app] more employees are needed [an] When not working no need to pay wages [k] so is less expensive than full time [an] as which could help this new business [app] Need to recruit/train more employees [k] so uses up more of budget [app] which will take time [an] May leave for full time job elsewhere [k] 	
	 <u>Full-time:</u> Consistency of service [k] helps its luxury image [app] so could help boost reputation/ attract more customers [an] Workers likely to be more committed to business [k] Easy to communicate/update [k] as employees always there [an] Internal pool of candidates for future promotion [k] Fewer workers needed [k] 	