



# Accounting

Advanced GCE

Unit F014: Management Accounting

## Mark Scheme for June 2013

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This mark scheme is published as an aid to teachers and students, to indicate the requirements of the examination. It shows the basis on which marks were awarded by examiners. It does not indicate the details of the discussions which took place at an examiners' meeting before marking commenced.

All examiners are instructed that alternative correct answers and unexpected approaches in candidates' scripts must be given marks that fairly reflect the relevant knowledge and skills demonstrated.

Mark schemes should be read in conjunction with the published question papers and the report on the examination.

OCR will not enter into any discussion or correspondence in connection with this mark scheme.

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#### 1. Annotations

| Annotation  | Meaning                   |
|---|---------------------------|
| ?   | Unclear                   |
| BOD   | Benefit of doubt          |
| ×   | Cross                     |
| OFR   | Own figure rule           |
| REP   | Repeat                    |
| SEEN  | Noted but no credit given |
| <ul> <li>Image: A start of the start of</li></ul> | Tick                      |

## 2. Subject-specific Marking Instructions

#### Blank answer spaces

To be sure you have not missed any candidate responses you <u>must</u> check every page of the question paper and annotate any blank answer spaces with the following annotation:

SEEN

#### **Additional Objects**

You <u>must check any additional pages</u> (shown as Additional Projects) which the candidate has chosen to use.

Before you begin marking, use the Linking Tool, to 'link' any additional page(s) to the relevant question(s) and mark the response as normal.

<u>All</u> additional pages must be annotated with the 'SEEN' stamp, so it is clear to centres that the additional pages have been viewed by the marker.

## **Quality of Written Communication**

#### The rubric states:

\* In these two questions/sub questions, you will be assessed on the quality of your written communication. In one of these questions, the focus will be on your ability to present numerical information legibly and in an appropriate accounting format. In the other, you will assessed on the legibility and style of writing, the clarity and coherence of your arguments and the accuracy of your spelling, punctuation and grammar.

4% of the paper marks are available for rewarding Quality of Written Communication.

## Levels of Response for *Numerical* Questions

| Level | Mark | Description   |
|-------|------|---|
| 3     | 3    | All account headings, terms and balances are included appropriately and in line with accounting conventions.<br>All figures are legible with effective use made of columns and sub-totals. All accounts are ruled off as appropriate.           |
| 2     | 2    | Almost all account headings, terms and balances are included, appropriately and in line with accounting conventions. Figures are legible with effective use made of columns and sub-totals. Accounts are ruled off as appropriate.              |
| 1     | 1    | Some account headings, terms and balances are included though not always adhered to accounting conventions.<br>Most figures are legible. Some appropriate use is made of columns and sub-totals. Some accounts are ruled off as<br>appropriate. |
| -     | 0    | Responses which fail to achieve the standard required for Level 1.  |

#### Levels of Response for *Narrative* Questions

| Level | Mark | Description  |
|-------|------|--|
| 2     | 2    | Ideas, some complex, are expressed clearly and quite fluently, using an appropriate style of writing. Arguments made are generally relevant and are constructed in a logical and coherent manner. There are few errors of spelling, punctuation and grammar, and those that are made are not intrusive and do not obscure meaning.   |
| 1     | 1    | Relatively straightforward or simple ideas are expressed in a generally appropriate style of writing which sometimes lacks clarity or fluency. Arguments have some limited coherence and structure, occasionally showing relevance to the main focus of the question. There are errors of spelling, punctuation and grammar which are noticeable and sometimes intrusive but do not totally obscure meaning. |
| -     | 0    | Responses which fail to achieve the standard required for Level 1.   |

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| Q | uestion | Answer   |  | Marks | Guidance |
|---|---------|--|--|-------|----------|
| 1 | (a)     | <u>Budgeted (standard) cost</u><br>Material: Carbon black<br>Nitrile<br>Labour: Blending 3,280<br>Forming <u>2,520</u> | 1,410<br><u>2,625</u><br>4,035<br><u>5,800</u><br><u>9,835<b>(2)</b></u> | 3     |          |
|   |         | Actual cost<br>Material: Carbon black<br>Nitrile<br>Labour: Blending 3,159<br>Forming <u>2,604</u>                     | 1,512<br><u>2,356</u><br>3,868<br><u>5,763</u><br><u>9,631</u> (1)       |       |          |

| Question |                                       | Answer                                 |                                   | Marks | Guidance |
|----------|---------------------------------------|--|-----------------------------------|-------|----------|
| (b)      | <u>MPV</u><br>Carbon black<br>Nitrile | (9.40 – 9.45)160<br>(12.50 – 12.40)190 | 8A <b>(2)</b><br>19F <b>(2)</b>   | 16    |          |
|          | <u>MUV</u><br>Carbon black<br>Nitrile | (150 – 160)9.40<br>(210 – 190)12.50    | 94A <b>(2)</b><br>250F <b>(2)</b> |       |          |
|          | <u>LRV</u><br>Blending<br>Forming     | (8 – 8.10)390<br>(7 – 7)372            | 39A <b>(2)</b><br>0 <b>(2)</b>    |       |          |
|          | <u>LEV</u><br>Blending<br>Forming     | (410 – 390)8<br>(360 – 372)7           | 160F <b>(2)</b><br>84A <b>(2)</b> |       |          |

| Question | Answer  | Marks | Guidance |
|----------|---|-------|----------|
| (c)      | Reconciliation statement for Budgeted (Standard) Cost         and Actual Cost for Batch B47         Standard cost: Material       4,035   | 4     |          |
|          | Labour $5,800$ $9,835(1)$ MPV CB       8         MPV N       19         MUV CB       94         MUV N       250         LRV B       39         LEV B       160         LEV F       84         225(1)       (429)(1)         Actual cost $9,631(1)$  |       |          |
| (d)      | <ul> <li>Ideal: based on best possible operating conditions. Usually unlikely to exist and rarely used.</li> <li>Attainable: Based on efficient operating conditions. Will be based on higher performance so that achievement is possible.</li> <li>(2 x 3 marks)</li> <li>(1 for type plus up to 2 for development)</li> </ul> | 6     |          |
|          | Total   | 29    |          |

| Question        | Answer  |               | Guidance |
|-----------------|---|---------------|----------|
| Question 2 (a)* | Answer           Calculations           July         Aug         Sept           2,600         2,700         2,500           X 40         X 40         X 44           104,000         108,000         110,000           less 1%         102,960         106,920         108,900           Purchases         Sales         Purchases         July 2,600         June x 15         39,000           Aug 2,700         July x 15         40,500         Sept 2,500         Aug x 15         37,500           Oct 2,640         Sept x 15         39,600         Sept 39,000         40,500         37,500         39,600           50%-2%         19,110         19,845         18,375         19,404         50%         19,500         20,250         18,750         38,154           Sume 39,345         38,625         38,154 | Marks      25 | Guidance |

| Question |                           | Ar                          | nswer               |   | Marks | Guidance |  |
|----------|---------------------------|-----------------------------|---------------------|---|-------|----------|--|
|          | Cash Budget f             |                             |                     | 30 Sept 2013                              |       |          |  |
|          |                           | <u>July</u>                 | <u>Aug</u>          | <u>Sept</u>                               |       |          |  |
|          | Receipts                  | 400 000(0)                  | 400 000(0)          | 400.000(0)                                |       |          |  |
|          | Sales                     | 102,960 <b>(2)</b>          | 106,920 <b>(2)</b>  | 108,900(2)                                |       |          |  |
|          | Disposal                  | <u>-</u><br>102,960         | <u>-</u><br>106,920 | <u>1,400 <b>(1)</b></u><br><u>110,300</u> |       |          |  |
|          | Payments                  | 102,300                     | 100,020             | 110,000                                   |       |          |  |
|          | Purchases                 | 19,845 <b>(1)</b>           | 18,375 <b>(1)</b>   | 19,404 <b>(1)</b>                         |       |          |  |
|          |                           | <u>19,500(1)</u>            | 20,250(1)           | <u>18,750(1)</u>                          |       |          |  |
|          |                           | 39,345                      | 38,625              | 38,154                                    |       |          |  |
|          | Expenses                  | 50,000                      | 50,000              | 50,000 <b>(1)line</b>                     |       |          |  |
|          | Equipment                 |                             | -                   | <u>27,000</u> (1)                         |       |          |  |
|          | Neteek                    | 89,345                      | 88,625              | <u>115,154</u>                            |       |          |  |
|          | Net cash<br>flow          | 13,615                      | 18,295              | (4,854)                                   |       |          |  |
|          | Opening bal               | 18,400                      | 32,015              | 50,310                                    |       |          |  |
|          | Closing bal               | 32,015                      | 50,310              | <u>45,456</u> (1)                         |       |          |  |
|          |                           |                             |                     | ()  |       |          |  |
|          |                           | ding Account f              | for the three m     | onths ending 30                           |       |          |  |
|          | <u>Sept 2013</u>          |                             |                     |   |       |          |  |
|          | Sales                     |                             | 322,000             | (1)                                       |       |          |  |
|          | Opening stoc<br>Purchases |                             |                     |   |       |          |  |
|          | Fulchases                 | <u>117,600</u> (<br>156,600 | 1)                  |   |       |          |  |
|          | Closing stock             |                             | 1)                  |   |       |          |  |
|          | Cost of sales             |                             | 117,000             |   |       |          |  |
|          | Gross Profit              |                             | 205,000             |   |       |          |  |
|          |                           |                             |                     | . ,                                       |       |          |  |
|          |                           |                             |                     |   |       |          |  |
|          |                           |                             |                     |   |       |          |  |
|          |                           |                             |                     |   |       |          |  |
|          |                           |                             |                     |   |       |          |  |
|          |                           |                             |                     |   |       |          |  |
|          |                           |                             |                     |   |       |          |  |
|          |                           |                             |                     |   |       |          |  |

| Question |                       | Answer                        | Marks | Guidance |
|----------|-----------------------|-------------------------------|-------|----------|
|          | Budgeted Balance Shee | et extract as at 30 Sept 2013 |       |          |
|          | Current Assets        |                               |       |          |
|          | Stock 39              | 9,600                         |       |          |
|          | Debtors               | 1,400 <b>(1)</b>              |       |          |
|          |                       | 5,456 <b>(1)</b>              |       |          |
|          | Current Liabilities   |                               |       |          |
|          | Creditors 19          | 9,800 <b>(1)</b>              |       |          |
|          |                       | 3,000(1)                      |       |          |
|          |                       | QWC                           | 3     |          |

| Question | Answer   | Marks | Guidance |
|----------|--|-------|----------|
| (b)      | <ul> <li>Management of cash. Planning for actions to take if deficit or if surplus funds. Possible investment.</li> <li>Financial awareness. Managers will become aware of financial matters and the importance of cost control.</li> <li>Responsibility. Will clarify the responsibilities of each manager who has a budget and the income generation and expenditure of departments.</li> <li>Strengths and weaknesses. The necessary examination of costs can result in improvements in efficiency. Weaknesses become apparent and actions can then be taken.</li> <li>Motivation. A budget holder may view his budget as a target and it may have a motivating impact.</li> <li>(3 x 3 marks)</li> <li>(1 for point plus up to 2 for development)</li> </ul> | 9     |          |
|          | Total  | 37    |          |

| C | Questi | ion  | Answer  | Marks | Guidance   |
|---|--------|------|---|-------|--|
| 3 | (a)    |      | Product 1<br>SalesProduct 2<br>220,000Product 2<br>150,000Product 3<br>230,000Var costs $138,000$<br>82,000 (2) $66,000$<br>84,000 (2) $102,000$<br>128,000 (2)Fixed costs $92,000$<br>(10,000) $44,000$<br>40,000 $68,000$<br>60,000Profit $(10,000)$ $40,000$<br>40,000 $60,000$ Product 1 makes a positive contribution.<br>Discontinuing would reduce profit.<br>Profit would reduce by the contribution of product 1.<br>Profit would fall to 8,000.<br>Fixed costs would still need to be covered.<br>Would retain.<br>(4 x 1 mark) | 10    | Also accept       P1       P2       P3         Selling Price       80       30       40         Variable Costs       50.18       13.20       17.74         Contribution per unit       29.82       16.80       22.26         Qty x       2,750       5,000       5,750         Total Contribution       82,005(2)       84,000(2)       127,995(2) |
|   | (b)    | (i)  | Selling price         20           Variable costs         13.20(2)           Contribution         6.80(1)           Quantity         x 500           Profit <u>3.400</u> (1)  | 4     |  |
|   |        | (ii) | <ul> <li>Whether special order makes a positive contribution and increases profit.</li> <li>Reaction of other customers paying the full price.</li> <li>Will fixed costs remain or will they increase with the additional order?</li> <li>Reaction of competitors who may start a price war.</li> <li>Does the company have the capacity to increase production?</li> <li>Special orders are not a long term solution, fixed costs must be covered.</li> <li>(3 x 2 marks)</li> <li>(1 for point plus 1 for development)</li> </ul>       | 6     |  |
|   |        |      | Total   | 20    |  |

| Questi | ion  |   |  | Answer   | Marks  | Guidance  |
|--------|------|---|--|--|--|---|
| (a)    |      |   |  |  | 6  |   |
|        |      | Direct ma<br>Direct lab<br>Prime cos<br>Factory o<br>Total fact<br>Gen adm<br>Total cos<br>Profit | aterials<br>bour<br>st<br>overheads<br>ory costs<br>in 20%<br>t  | 770<br><u>20,000</u><br>20,770(1)<br><u>4,000(1)</u><br>24,770<br><u>4,954(1)</u><br>29,724(1)<br><u>7,431</u><br><u>37,155</u> (1)  |  |   |
| (b)    | (i)  | Dept 1  | <u>210,000</u><br>1,100,000  | 19.1% <b>(1)</b>   | 3  |   |
|        |      | Dept 2  | <u>220,000</u><br>1,000,000  | 22% <b>(1)</b>   |  |   |
|        |      | Dept 3  | <u>150,000</u><br>800,000  | 18.8% <b>(1)</b>   |  |   |
|        | (ii) | Dept 1  | <u>210,000</u><br>140,000  | 1.50 DLH <b>(1)</b>  | 3  |   |
|        |      | Dept 2  | <u>220,000</u><br>137,500  | 1.60 DLH <b>(1)</b>  |  |   |
|        |      | Dept 3  | <u>150,000</u><br>125,000  | 1.20 DLH <b>(1)</b>  |  |   |
|        | (a)  | (b) (i)   | <ul> <li>(a) 580,00<br/>2,900,0</li> <li>Selling prid<br/>Direct nat<br/>Direct lab<br/>Prime cos<br/>Factory of<br/>Total fact<br/>Gen adm<br/>Total cos<br/>Profit<br/>Selling pri</li> <li>(b) (i) Dept 1</li> <li>Dept 2</li> <li>Dept 3</li> <li>(ii) Dept 1</li> <li>Dept 1</li> </ul> | (a)         580,000<br>2,900,000         20%(1)           Selling price Job 2408<br>Direct materials<br>Direct labour<br>Prime cost<br>Factory overheads<br>Total factory costs<br>Gen admin 20%<br>Total cost<br>Profit<br>Selling price           (b)         (i)         Dept 1         210,000<br>1,100,000           Dept 2         220,000<br>1,000,000         20%(1)           (b)         (i)         Dept 2         220,000<br>1,000,000           Dept 3         150,000<br>140,000         140,000           Dept 2         220,000<br>137,500         150,000 | (a) $\frac{580,000}{2,900,000}$ $20\%(1)$ Selling price Job 2408<br>Direct materials       770         Direct labour $20,000$ Prime cost $20,770(1)$ Factory overheads $4,000(1)$ Total factory costs $24,770$ Gen admin $20\%$ $4.954(1)$ Total factory costs $24,770$ Gen admin $20\%$ $4.954(1)$ Total cost $29,724(1)$ Profit $7.431$ Selling price $37.155(1)$ (b)       (i)       Dept 1 $210,000$ $19.1\%(1)$ Dept 2 $220,000$ $12\%(1)$ $19.1\%(1)$ Dept 3 $150,000$ $18.8\%(1)$ Dept 1 $210,000$ $1.50$ DLH(1)         Dept 2 $220,000$ $1.60$ DLH(1)         Dept 2 $220,000$ $1.60$ DLH(1)         Dept 3 $150,000$ $1.20$ DLH(1) | (a) $\frac{580,000}{2,900,000}$ $20\%(1)$ 6         Selling price Job 2408       Direct materials       770         Direct labour $20,000$ Prime cost $20,770(1)$ Factory overheads $4,000(1)$ Total factory costs $24,770$ Gen admin 20% $4,954(1)$ Total cost $29,724(1)$ Profit $7.431$ Selling price $37.155(1)$ (b)       (i)       Dept 1 $210,000$ Dept 2 $220,000$ $22\%(1)$ Dept 3 $150,000$ $18.8\%(1)$ Dept 1 $210,000$ $1.50$ DLH(1)         Dept 2 $220,000$ $1.50$ DLH(1)         Dept 3 $150,000$ $1.60$ DLH(1)         Dept 3 $150,000$ $1.20$ DLH(1) |

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| Question | Answer   | Marks | Guidance |
|----------|--|-------|----------|
| (C)      | Selling price Job 2408         Direct materials       770         Direct labour $20,000$ Prime cost $20,770(1)$ Factory overheads:       Dept 1 (540 x 1.50)         Dept 2 (1,600 x 1.60) $2,560(1)$ Dept 3 (600 x 1.20)       720(1)         Total factory costs       24,860         Gen admin 20%       4,972(1)         Total cost       29,832(1)         Profit       7,458         Selling price $37,290(1)$ | 7     |          |
| (d)      | <ul> <li>A single rate may result in a department being charged overhead, even though a job might not have passed through it.</li> <li>Departmental rates are likely to lead to fairer apportionment because expenditure in each department can clearly be related to actual work in that department.</li> <li>(2 x 2 marks)</li> <li>(1 for point plus 1 for development)</li> </ul>                                | 4     |          |

| Question | Answer  | Marks | Guidance |
|----------|---|-------|----------|
| (e)*     | % Direct labour cost         No distinction between slow and quick labour.         Compared to materials, labour rates are likely to be similar.         To be reasonable, need uniform rate and equipment.         Usually no relationship between labour cost and overheads.         Direct labour hour         Most overheads related to time and this method is time based.         Preferred if labour is the dominant factor. If different classes of labour, can calculate a rate for each department. | 9     |          |
|          | Generally overheads are related to time and time based methods<br>are therefore, preferred. Direct labour hour rate is, therefore,<br>preferred.<br>(Each method 2 x 2 marks)<br>(1 for point plus 1 for development)<br>Recommendation (1)<br>QWC (2)  | 2     |          |
|          | Total   | 34    |          |

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